



# Opinion **Dynamics**

# Agenda

- Introductions
- Study objectives
- Study methodology
- Detailed findings
  - State of the thermostat market
  - Customer behaviors
  - Customer thermostat preferences
  - Customer segmentation
- Conclusions and implications
- Additional survey results, segment profiles, and appendix



# INTRODUCTIONS



# The Project Team

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# STUDY OBJECTIVES



## **Study Objectives**

- Assess current state of the thermostat market
- Understand thermostat replacement behaviors
- Understand customer temperature preferences and thermostat operation behaviors
- Understand customer thermostat preferences and the effect of various thermostat attributes on consumer purchase decisions
- Capture awareness and use of other technologies of interest
- ComEd program awareness and participation



# STUDY METHODOLOGY



## **Data Collection Approach**

Quantitative general population survey

## Target Population ComEd residential customers Survey Mode Web with available inbound phone • Discrete choice module on web survey only Survey Outreach Mailed postcard invitations and reminders to 3,677 customers • Offered incentives up to \$15 to encourage participation Survey Administration • Fielded in January 2019 • 418 customers completed **Demographic Weights** • Post-stratification weights help ensure representativeness of results • Weighted results by home ownership and age



## Discrete Choice Shopping Exercise Design

- Aims to replicate thermostat shopping experience
- Comprehensive set of product attributes and levels
  - 5 products per choice set
  - 12 choice sets per respondent

#### Sample Choice Set from Shopping Exercise:





## **General Population Survey Analysis**

- Thermostat Discrete Choice
  - Latent class modeling to quantify preferences and define segments
  - Relative importance of thermostat attributes to customers
  - Price elasticity for smart thermostats
  - Shares of preference simulations under various conditions
  - Characterization of latent class segments
- Descriptive statistics for non-discrete choice survey data analysis (frequency distributions, measures of central tendency, etc.)



# DETAILED FINDINGS



## **Definitions**



#### **Manual**

Allows the user to set the temperature and adjust it up or down as desired by manually turning a dial or moving a lever; the temperature setting only changes when the user adjusts the thermostat.



## Programmable

Uses the built-in calendar and clock to adjust the temperature according to programmed settings by day and time but are <u>not</u> Wi-Fi-connected. These thermostats are also called "setback thermostats" or "clock thermostats".



#### **Smart**

In addition to doing everything a programmable thermostat does, these thermostats connect to the Internet and allow the user to adjust the temperature through smartphones or tablets. Some also automatically tailor settings based on occupant preferences, heating system type, home energy profile, and outdoor temperature.





## **State of the Thermostat Market**



# **Key Findings**



- Smart thermostat market share has increased dramatically over the past three years, but smart thermostats still comprise just 17% of all thermostats in customers' homes
- Customers who currently have smart thermostats fit the profile of early adopters
  - They are more tech-savvy, younger, more affluent, and have higher levels of educational attainment.
- Customers who have replaced their thermostats over the past three years have taken varied journeys and, as a result, they have selected different thermostat types
  - Half of those who replaced their thermostats did so because of a precipitating event an HVAC upgrade, a thermostat failure, or a new addition to their home. These customers were more likely to install a programmable thermostat, largely due to their reliance on contractors who recommended the device
  - The other half upgraded a functioning thermostat and were more likely to install a smart thermostat
- Reducing energy consumption is not a priority for smart thermostat owners. In fact, they
  are less likely than other customers to be concerned with reducing their energy use

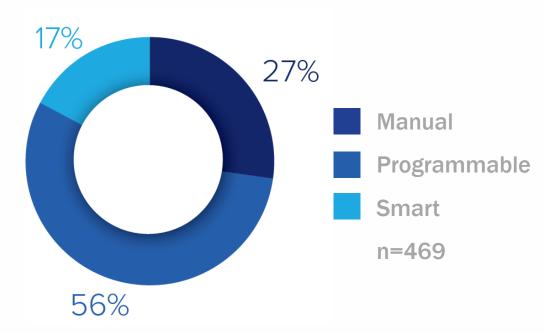
## **Smart Thermostat Market Saturation**

- Programmable thermostats are the most commonly used thermostat type in customer homes
- Smart thermostats represent 17% of all thermostats
- On average, there are 1.23 thermostats per home
- 2.4 million thermostats are available for replacement\*
  - 22% of households do not have Internet capabilities to support smart thermostat installation
  - 2 million Wi-Fi enabled smart thermostat potential

\*Removes households that do not have a thermostat (5%) or central cooling (24%)

Opinion **Dynamics** 

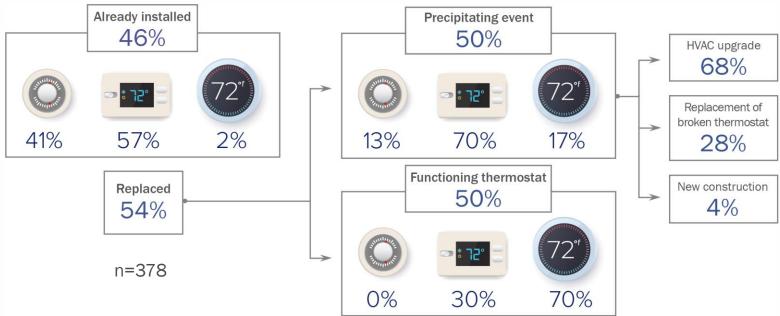




Number of Thermostats in an Average Home
1.23

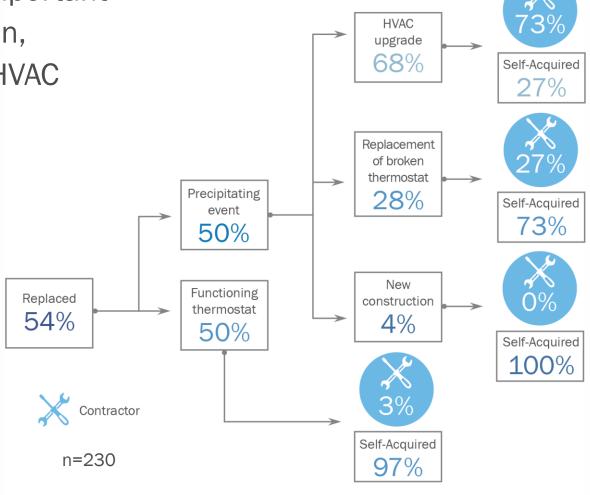
## Thermostat Replacement Journey

- Just under half of customers have thermostats that were already installed in their homes when they moved in, while the remaining customers have replaced their thermostats at some point
- Only 2% of customers moved into a home that had a smart thermostat installed
- Half of customers who replaced their thermostats did so because of a precipitating event an HVAC upgrade, a thermostat
  failure, or a new addition to their home, while the other half did so to upgrade a functioning thermostat
- Customers who install thermostats due to a precipitating event are more likely to install a programmable thermostat
  whereas those who choose to upgrade their existing thermostat are more likely to install a smart thermostat



## Thermostat Replacement Customer Journey (cont.)

 Contractors can play an important role in thermostat selection, particularly as part of an HVAC system upgrade





## Thermostat Replacement Customer Journey (cont.)

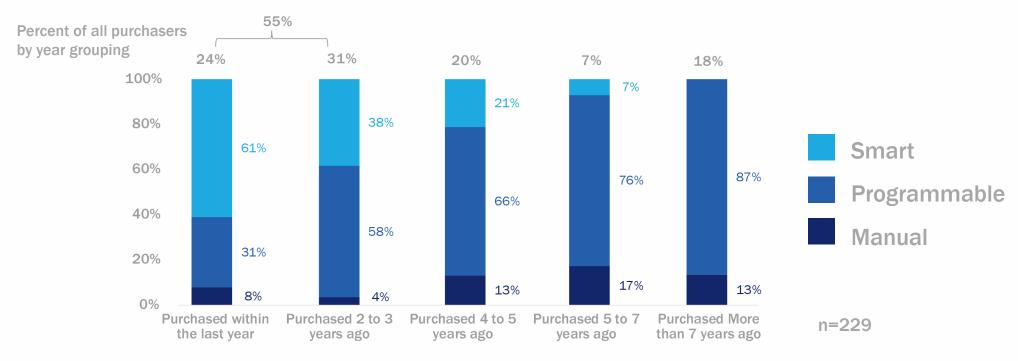
Contractors favor programmable thermostats over smart thermostats

# **Contractor Selected Customer Selected** 7% 11% 76% 39% 13% 54% n = 54n = 96



## **Thermostat Replacement Trends**

- Over half of customers who have replaced their thermostats did so between 2016 and 2019
- The market share for smart thermostats is increasing dramatically
  - 61% of customers who replaced their thermostats in 2018, installed a smart thermostat compared to 38% of those who replaced their thermostats between 2016 and 2017





## Sociodemographic Characteristics of Thermostat Owners

- Compared to manual and programmable thermostat owners, smart thermostat owners are more likely to be younger, more affluent, have higher levels of educational attainment, reside in singlefamily homes, have bigger homes, and own their homes
- These characteristics are consistent with early adopters

	Elminor II	* 15.	72°f
Reside in single-family homes	57%	77%	85%
Homeowners	46%	72%	95%
Central Cooling	60%	87%	99%
Reside in homes >2,000 sq. ft.	14%	35%	51%
College degree or higher	37%	55%	<b>74</b> %
Annual household income \$50K+	49%	66%	94%
Average age	58	51	46
	n=79	n=231	n=73



## **Attitudinal Characteristics of Thermostat Owners**

- Smart thermostat owners are...
  - much more tech-savvy than manual or programmable thermostat owners
  - less concerned with managing energy use than owners of manual thermostats

	Summer.	* 72°	72°s
Tech savviness index (1=low, 7=high)*	3.81	3.63	4.74
Engagement with Energy Use			
Not concerned	15%	20%	24%
Idealists (engaged but not proactive)	37%	46%	32%
Achievers (engaged and proactive)	48%	34%	44%
	n=79	n=232	n=73

<sup>\*</sup>Index comprised of six questions





## **Customer Behaviors**



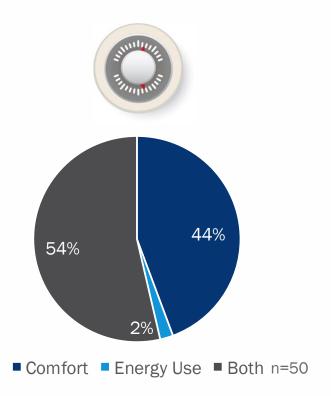
## **Key Findings**

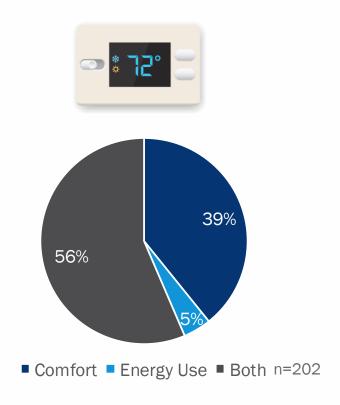


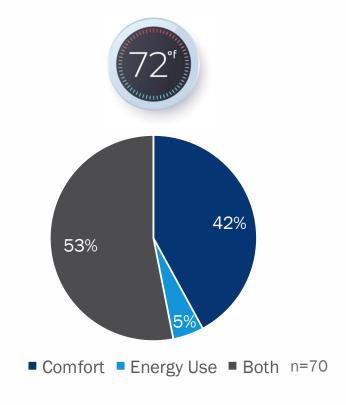
- Users of all thermostat types prioritize convenience and comfort over saving energy when selecting thermostat setpoints
- Many smart thermostat owners ignore the smart features of their thermostat and use it like manual thermostats
  - Even those who make use of those features make frequent manual temperature adjustments
  - New smart thermostat owners could benefit from some education on how to use their thermostat to save energy without sacrificing comfort

## **Key Drivers of Setpoint Behaviors**

 Users of all thermostat types, prioritize convenience and comfort over saving energy when selecting thermostat setpoints









## **Typical Temperature Control Behaviors**

- Smart thermostat owners are more likely to program their thermostats on a schedule than to make manual adjustments or set their thermostat to a single temperature setting
- Still, over a third continue to use their smart thermostat as a manual one, making manual adjustments or setting a single temperature for the season

	Thumber of the state of the sta	* 12°	72°f
Programmed temperature schedule	0%	32%	65%
Manually adjusted temperature settings	74%	52%	26%
Set a single temperature for the season	26%	16%	9%
	(n=49)	(n=204)	(n=67)



## Frequency of Thermostat Adjustments When Home

 Nearly all customers make manual adjustments to thermostat settings, with about half doing so at least once a day and over two-thirds doing so at least once a week

Programmable and smart thermostat owners adjust their thermostats less frequently than

manual thermostat owners

	Thomas and the state of the sta	* 12°	72°f	
Once a day or more	75%	37%	25%	Nearly all smart
Once to a few times a week	12%	30%	40%	thermostat owners (99%) have adjusted temperature remotely.
Several times a month	0%	5%	13%	Of those, 26% do so at least once a day
Several times over the season	3%	14%	14%	and another 24% at least once a week.
Never	10%	14%	8%	
	(n=45)	(n=192)	(n=68)	

## Use of Thermostats When Away or on Vacation

 While away or on vacation, nearly half of smart thermostat owners use the away or vacation mode function, yet other customers also tend to make energy-saving adjustments

	Elminite Elminite	* 72°	72°f
Turned off air conditioning system	45%	38%	15%
Set thermostat to higher temperature	41%	51%	33%
Set thermostat to away/vacation mode	6%	3%	48%
Left thermostat on usual setting	8%	8%	4%
	(n=41)	(n=166)	(n=62)





## **Customer Thermostat Preferences**



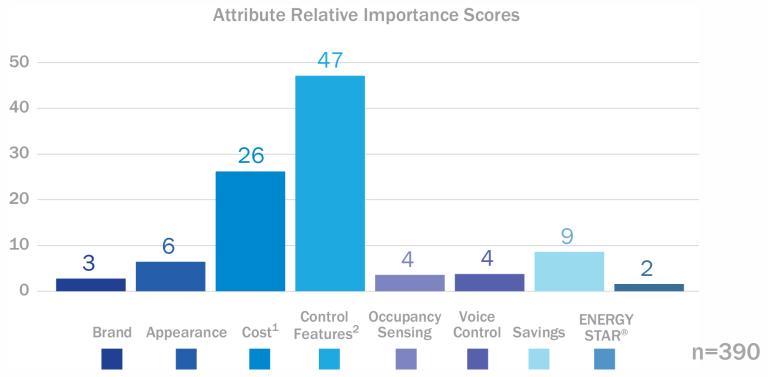
# **Key Findings**



- Most customers like the features of smart thermostats and would be willing to purchase one if they had to replace their thermostat
- Thermostats have long lifespans and do not require frequent replacement.
   Customers will need to be encouraged to replace their older functioning thermostats
- Customer preferences are relatively price inelastic. Thermostat control features, rather than price, drive thermostat preferences, suggesting that discounts and incentives may have less value in encouraging adoption
- The main barrier to customers purchasing smart thermostats appears to be motivating them to replace a working thermostat

## Thermostat Attribute Relative Importance

- When shopping for a thermostat, customers prioritize control features followed by cost
- Energy savings is a lower priority



<sup>&</sup>lt;sup>1</sup> Includes both price and installation cost

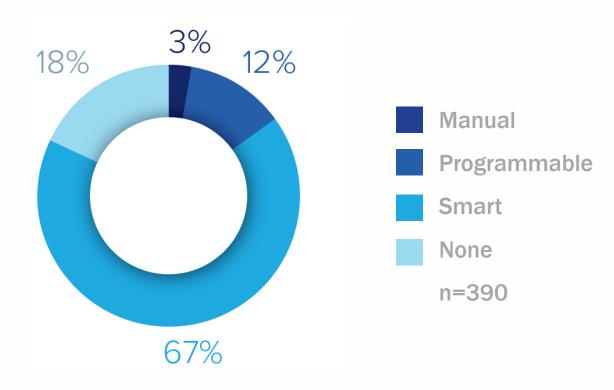
<sup>&</sup>lt;sup>2</sup> Captures whether thermostat is manual, programmable, or has advanced control capabilities



## **Share of Preference Under Current Market Conditions**

- If shopping for a new thermostat...
  - Two-thirds of customers would select a smart thermostat
  - Few would select a manual or programmable thermostat
  - Nearly one-fifth would not choose one of the options available and keep their current thermostat

## **Shares of Preference Under Current Market Conditions**

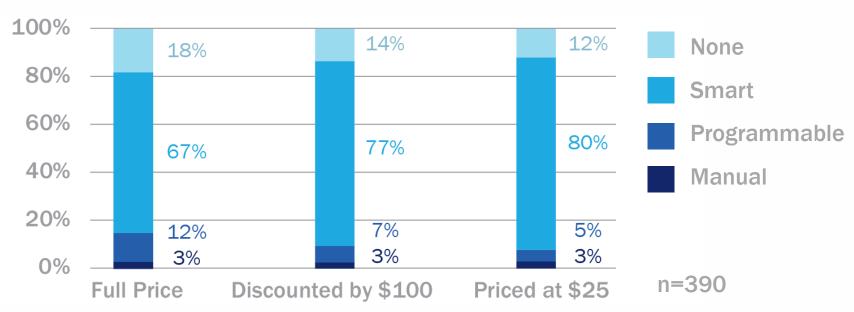




## **Share of Preference Under Different Price Scenarios**

- Customer demand is relatively price inelastic
  - Discounting smart thermostats by \$100 increases their share of preference by 10 percentage points
  - A small and consistent share of customers will not purchase a new thermostat or will select a manual thermostat regardless of smart thermostat price

## **Shares of Smart Thermostat Preference by Price Point**







# **Customer Segmentation**



# **Key Findings**



- LCDC modeling identified five customer segments based on the thermostat purchase preferences
- Each segment places emphasis differently on the various thermostat attributes,
   calling for customized marketing, messaging, and intervention approaches
- Segments differ based on demographic characteristics, attitudes, and behaviors

## **Customer Segmentation – Summary**

#### 7% Frugal Traditionalists

Most price sensitive and the only customers to prefer manual

Least likely to adopt smart thermostats

None own a smart thermostat

 Disproportionately older, lower income, and less educated

## 20% Biggest Bang for the Buck

- Looking for as many smart features as possible without overspending
- Exceptionally low motivation to purchase a new thermostat
- Most likely to own their home

# 42% Tech-Appreciating Savings Seekers

- Interest in at least some programmability with appreciation for added tech
- Open and willing to purchase smart thermostats, especially as the prices drop
- Most energy-conscious

#### 25% Tech Devotees

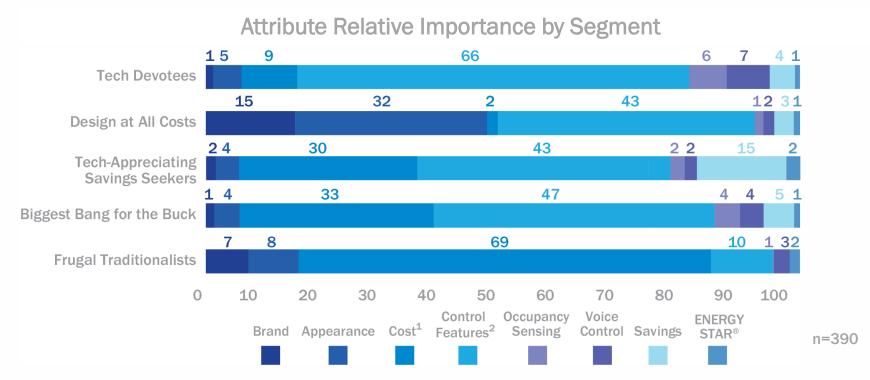
- Tech-savvy early adopters with strong preference for advanced control features
- Most likely to already own a smart thermostat and to buy at full price

## 7% Design at All Costs

- Willing to spend any amount for name brand and modern design
- Most would buy smart thermostats regardless of price
- Tech-savvy

## **Customer Segmentation – Attribute Preferences**

- LCDC model identified five customer segments with distinct patterns of preference
  - Four of the five segments care primarily about control features and prefer advanced controls



<sup>&</sup>lt;sup>1</sup> Includes both price and installation cost

<sup>&</sup>lt;sup>2</sup> Captures whether thermostat is manual, programmable, or has advanced control capabilities



## **Customer Segmentation – Current Thermostat Ownership**

- Customers in each segment can be characterized using other survey responses
- Demographic patterns could support targeted marketing to segments with certain preferences

#### Thermostats Currently Installed by Segment

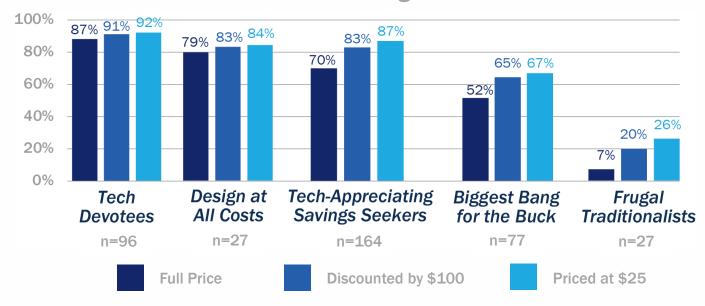
	Tech Devotees	Design at All Costs	Tech-Appreciating Savings Seekers	Biggest Bang for the Buck	Frugal Traditionalists
Thirty	n=96	n=27	n=164	n=77	n=27
Thomas .	17%	34%	24%	23%	55%
* 12°	51%	44%	67%	50%	45%
	3170	1170	3770	3070	1370
7)°F	32%	22%	9%	27%	0%
2 million million	32%	22/0	370	2770	0 /0



## **Customer Segmentation – Price Sensitivity**

- Price sensitivity varies across segments, but most segments are not highly price-motivated
- The most price sensitive is the one that prefers manual thermostats

#### Smart Thermostat Shares of Preference Under Variable Pricing Conditions





## **Customer Segmentation – Demographics**

Customer segments differ across a range of sociodemographic characteristics, including age, education, income, and homeownership status

		Tech Devotees	Design at All Costs	Tech- Appreciating Savings Seekers	Biggest Bang for the Buck	Frugal Traditionalists	General Population
Segme	ent Size (Householders) % of Population	<b>834,700</b> 25%	<b>235,960</b> 7%	<b>1,425,960</b> 42%	<b>671.500</b> 20%	<b>231,880</b> 7%	<b>3,400,000</b> <b>1</b> 00%
Age	Age <35 Age <35-54 Age 55+	18% 54% 29%	31% 27% 42%	20% 42% 38%	20% 34% 46%	7% 19% <b>74%</b>	19% 41% 40%
Education	HS or less Some college BA or higher	15% 31% 54%	32% 27% 41%	14% 27% 59%	19% 25% 56%	33% 25% 42%	18% 27% 55%
Employmen	Retired/Unemployed	76% <b>24</b> %	71% 29%	72% 28%	67% 33%	72% 28%	72% 28%
Income	Less than \$50k \$50k-less than \$75k \$75k or more	33% 14% <b>53%</b>	43% 36% 22%	37% 15% 47%	31% 17% <b>52%</b>	<b>45%</b> 25% 30%	46% 17% 47%
	Home ownership	<b>63</b> % n=96	<b>61%</b> n=27	65% n=164	<b>76%</b> n=77	<b>64</b> % n=27	66% n=390

## **Segment Targeting Considerations**



Name

**Tech Devotees** 



#### **Segment Summary**



 Most likely to already own a smart thermostat and to buy at full price



#### **Targeting Considerations**

Highly likely to adopt smart thermostats on their own

 Aware of smart thermostat technology and do not require education or incentives

Design at All Costs



 Willing to spend any amount for name brand and modern design

 Most would buy smart thermostats regardless of price

Tech-savvy



- Likely to adopt smart thermostats on their own
- Lowest concern with energy savings signals reduced likelihood of achieving savings without further education
- · Incentives are likely to be low-impact
- Messaging should be visual and highlight thermostat design

Tech Appreciating Savings Seekers



- Interest in at least some programmability with appreciation for added tech
- Open and willing to purchase smart thermostats, especially as prices drop
- · Most energy conscious segment



- Marketing to get customers to shop for thermostats is key
- Messaging about energy savings is likely to fuel interest
- Incentives will likely help boost smart thermostat adoption

Biggest Bang for the Buck



- Looking for as many smart features as possible without overspending
- Exceptionally low motivation to purchase a new thermostat
- Most likely to own their home



- Especially unlikely to replace a working thermostat, but likely to choose a smart thermostat over other products
- Incentives are likely to help in overcoming complacency
- Less concern with energy use indicates additional education may be needed to promote engagement and maximize savings

Frugal Traditionalists



- Most price-sensitive and the only customers to prefer manual
- Least likely to adopt smart thermostats
- None own a smart thermostat
- Disproportionately older, lower income, and less educated



- Hard-to-reach segment
- Steep economic and knowledge barriers to adoption
- Incentives will play the biggest role in driving smart thermostat adoption, but overall adoption within the segment will be limited even with generous incentives
- Best fit for direct install programs

Smart Thermostat Customer Preference Study

# CONCLUSIONS AND IMPLICATIONS



### **Conclusions: The Smart Thermostat Market**

- Smart thermostat market share has increased dramatically over the past three years, but smart thermostats still comprise just 17% of all thermostats installed
- Customers who currently have smart thermostats fit the profile of early adopters
  - They are more tech-savvy, younger, more affluent, and have higher levels of educational attainment. They are also less concerned with managing their energy use
- The remaining market for smart thermostats is large an estimated 2 million customers have manual or programmable thermostats



## **Conclusions: Increasing Smart Thermostat Adoption**

- Most customers like the features of smart thermostats and would be willing to purchase one if they had to replace their thermostat
- Thermostats have long lifespans and do not require frequent replacement. Customers will need to be encouraged to replace their older functioning thermostats
  - Thermostat control features, rather than price, drive thermostat preferences, suggesting that discounts and incentives may have less value in encouraging adoption
  - Different customer segments place differing emphasis on various thermostat attributes, calling for customized marketing, messaging, and intervention approaches
  - Thermostats are the latest tech gadget for the early adopters, but customers who aren't tech driven and have a working thermostat could be a more difficult sell
- HVAC upgrades are opportunities to increase customer demand but contractors are a barrier to smart thermostat adoption. Contractors are more likely to recommend and install programmable than smart thermostats whereas customers who select their own thermostats are more likely to purchase a smart thermostat
  - Contractor education is needed to increase adoption as part of HVAC upgrades

## **Conclusions: Thermostat Usage**

- Users of all thermostat types prioritize convenience and comfort over saving energy when selecting thermostat setpoints
- Many smart thermostat owners ignore the automated smart features of their thermostat and use it like their old thermostat
  - Even those that make use of those features make frequent manual temperature adjustments
  - New smart thermostat owners could benefit from some education on how to use their thermostat to save energy without sacrificing comfort



# DISCUSSION



# ADDITIONAL RESULTS



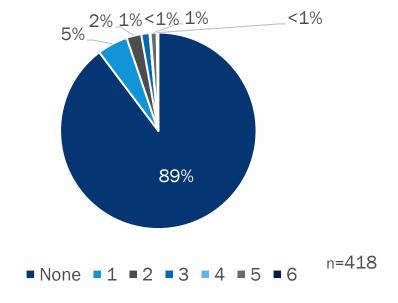
# **Other Equipment Penetration**



## **Other Equipment Penetration**

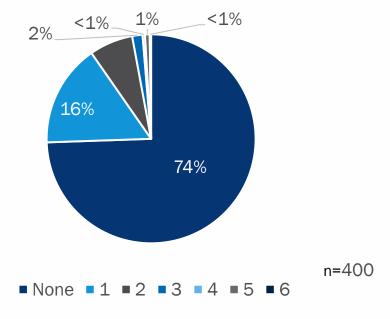
#### **Smart Strips**

- 93% of homes have at least one power strip
- 11% of homes have at least one smart strip



#### **Air Purifiers**

A quarter of households have at least one air purifier



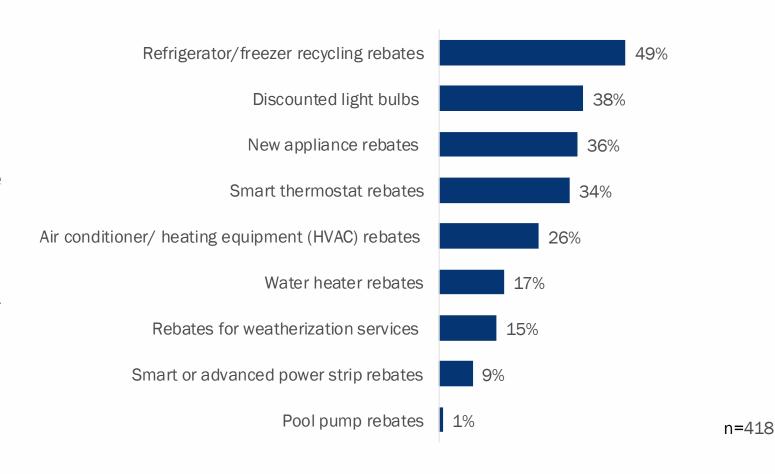


# **ComEd Program Awareness and Participation**



## **Awareness of ComEd Programs**

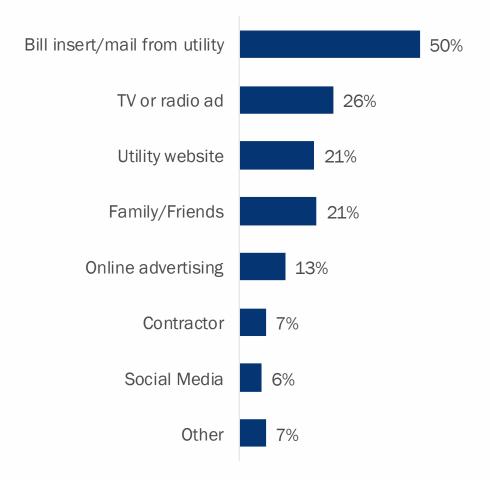
- 80% of customers are aware of one or more ComEd energy efficiency programs
- The Refrigerator/Freezer
   Recycling program has the
   greatest awareness with close
   to half of customers aware
   (49%)
- Approximately one-third of customers (34%) are aware of smart thermostat rebates





## Sources of Program Awareness

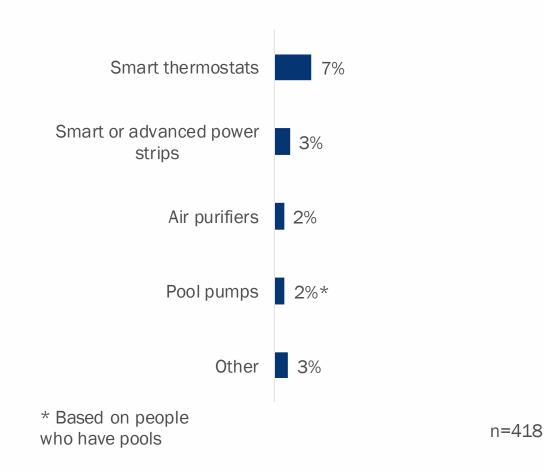
Bill inserts and mailers from utility are the most common sources of program awareness





## **Participation in Programs**

- Overall, 14% received one more rebates or purchased discounted products from ComEd in the last year
- Smart thermostats were the most common product with 7% reporting a rebate or discounted purchase. Smaller percentages purchased rebated or discounted power strips (3%), air purifiers (2%), and pool pumps (2%). Even fewer reported receiving an incentive for another product, including refrigerators, light bulbs, and room air conditioners





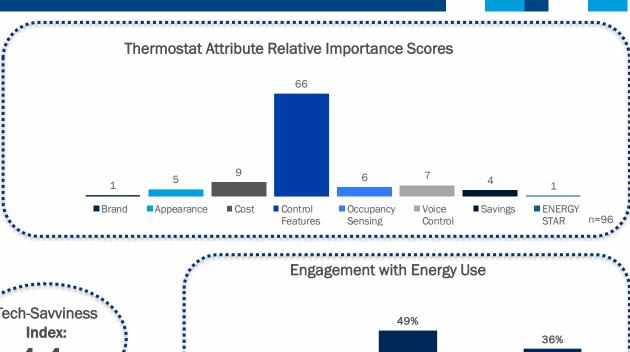
# SEGMENT PROFILES

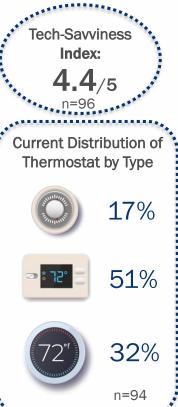


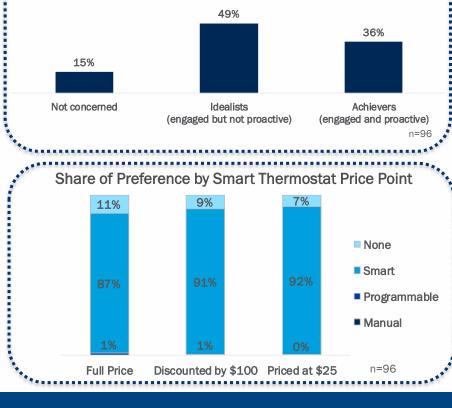
### **Tech Devotees**

- Tech-savvy early adopters
- More likely than any other segment to own smart thermostats
- Strong preference for advanced thermostat control features
- Willing to purchase smart thermostats at full price

		Tech Devotees	General Population
Segm	ent Size (Householders) % of Population	<b>834,700</b> 25%	<b>3,400,000</b> N/A
Age	Age <35	18%	19%
	Age <35-54	54%	41%
	Age 55+	29%	40%
Education	HS or less	15%	18%
	Some college	31%	27%
	BA or higher	54%	55%
Employmer	nt Employed	76%	72%
	Retired/Unemployed	24%	28%
Income	Less than \$50k	33%	36%
	\$50k-less than \$75k	14%	17%
	\$75k or more	53%	47%
	Home ownership	63%	66%
		n=96	n=390



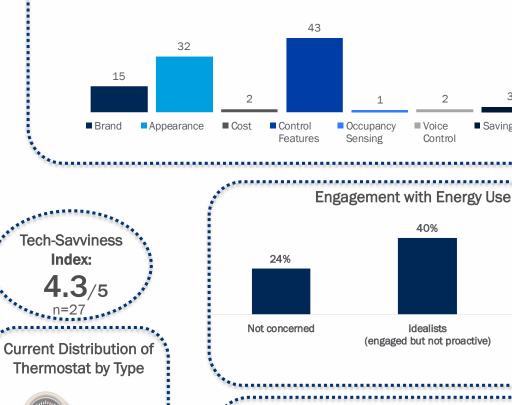




### **Design at All Costs**

- Willing to spend any amount for name brand and modern design
- Place great importance on advanced control features
- Most would buy smart thermostats regardless of price
- Tech-savvy
- Lower levels of educational attainment and lower income levels

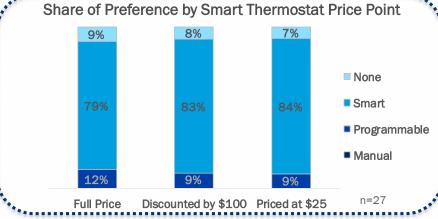
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44%

22%

Thermostat Attribute Relative Importance Scores



■ Voice

40%

Control

STAR

36%

Achievers

(engaged and proactive)

### **Tech-Appreciating Savings Seekers**

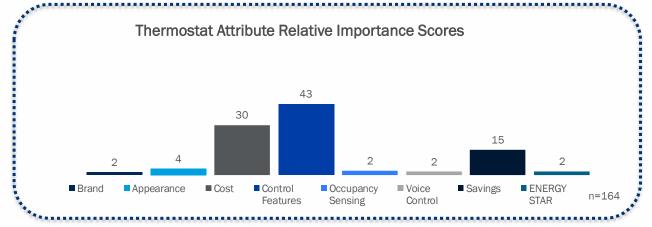
- Interest in at least some programmability with appreciation for advanced controls and features
- Open and willing to purchase smart thermostats, especially as prices drop

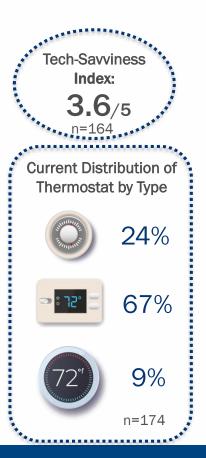
**Tech-Appreciating** 

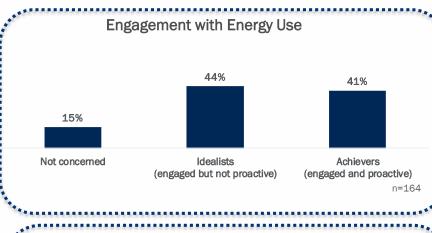
General

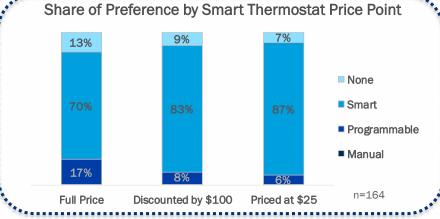
Most energy conscious segment

		Savings Seekers	Population
Segm	ent Size (Householders) % of Population	<b>1,425,960</b> 42%	3,400,000 N/A
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	BA or higher	59%	55%
Employmer	nt Employed	72%	72%
	Retired/Unemployed	28%	28%
Income	Less than \$50k	37%	36%
	\$50k-less than \$75k	15%	17%
	\$75k or more	47%	47%
A	Home ownership	65%	66%
		n=164	n=390





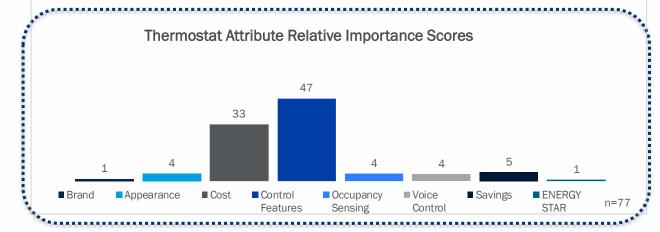


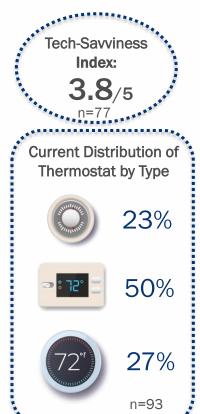


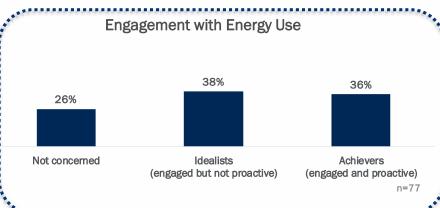
### **Biggest Bang for the Buck**

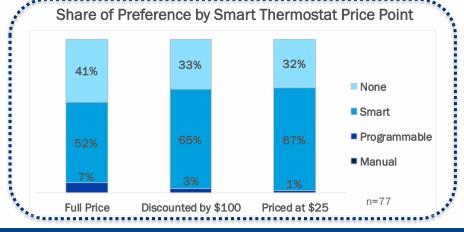
- Looking for as many smart features as possible without overspending
- Least motivation of any segment to purchase a new thermostat
- Most likely of all segments to own their home

	Biggest Bang for the Buck	General Population
Segment Size (Householders) % of Population	<b>671.500</b> 20%	<b>3,400,000</b> N/A
Age <35 Age <35-54 Age 55+	20% 34% 46%	19% 41% 40%
Education HS or less  Some college BA or higher	19% 25% 56%	18% 27% 55%
Employment Employed Retired/Unemployed	67% 33%	72% 28%
lncome Less than \$50k \$50k-less than \$75k \$75k or more	31% 17% 52%	36% 17% 47%
Home ownership	76% n=77	66% n=390





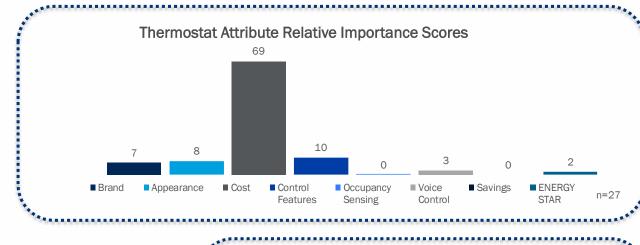


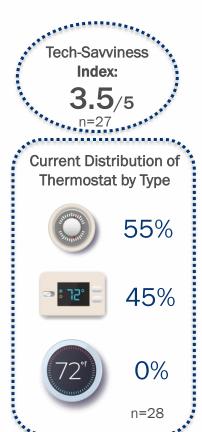


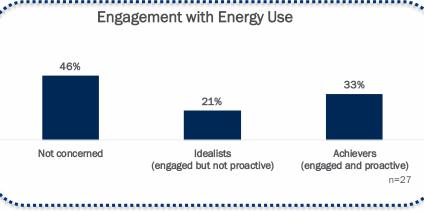
### **Frugal Traditionalists**

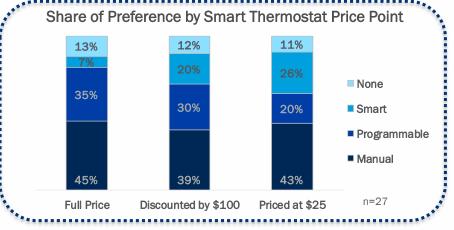
- Most price-sensitive
- Prefer manual thermostats
- Least likely to adopt smart thermostats
- None currently own a smart thermostat
- Disproportionately older, lower income, and less educated

		Frugal Traditionalists	General Population
Segm	ent Size (Householders) % of Population	<b>231,880</b> 7%	3,400,000 N/A
Age	Age <35	7%	19%
	Age <35-54	19%	41%
	Age 55+	74%	40%
Education	HS or less	33%	18%
	Some college	25%	27%
	BA or higher	42%	55%
Employmer	nt Employed	72%	72%
	Retired/Unemployed	28%	28%
Income	Less than \$50k	45%	36%
	\$50k-less than \$75k	25%	17%
	\$75k or more	30%	47%
<b>A</b>	Home ownership	64%	66%
		n=27	n=390









# APPENDIX



## **Share of Preference Simulations – Current Market Inputs**

Attributes		Manual	Programmable	Ecobee Lite	Nest E	Ecobee 4	Nest Learning
Brand		Honeywell	Honeywell	Ecobee	Nest	Ecobee	Nest
Style			77 62 77 60 60 60 60 60 60 60 60 60 60 60 60 60	72 = 6 -2 nodes	75	72   = 0 -0 notes	75
Cost*		\$25	\$50	\$170	\$170	\$250	\$250
Control Home sensing Type Learning	Programmable	No	Yes	Yes	Yes	Yes	Yes
	Home sensing	No	No	Yes	No	Yes	No
	Learning	No	No	No	Yes	No	Yes
	Remote access	No	No	Yes	Yes	Yes	Yes
Occupancy s	sensing	No	No	No	Yes	Yes	Yes
Voice comm	and-enabled	No	No	No	No	Yes	No
Energy savir	ngs potential	Up to \$50 per year	Up to \$100 per year	Up to \$140 per year	Up to \$140 per year	Up to \$140 per year	Up to \$140 per year
ENERGY STA	R certified	No	No	Yes	Yes	Yes	Yes

<sup>\*</sup> Includes both price and installation cost







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